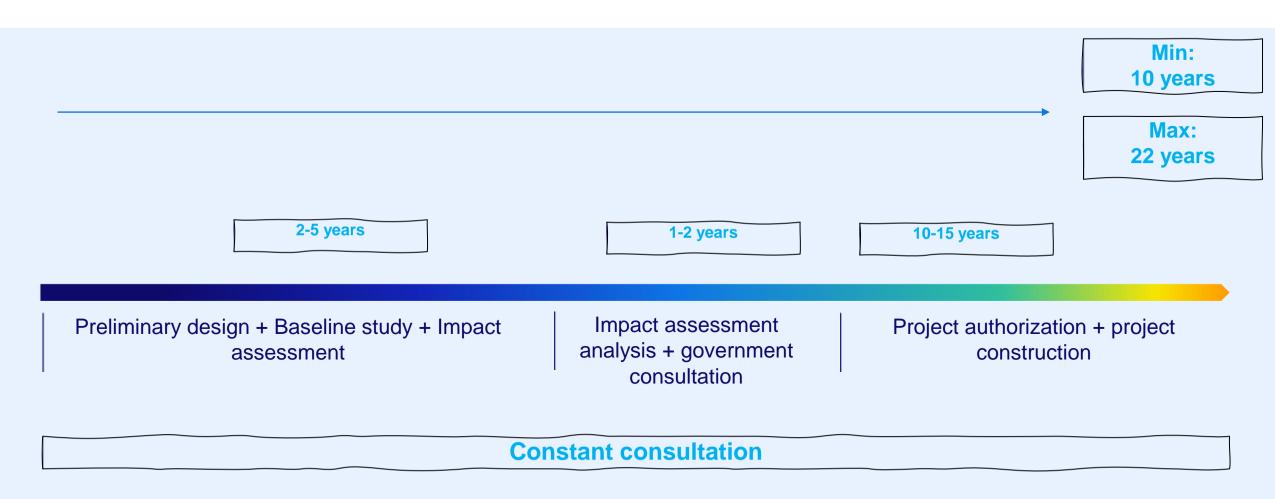
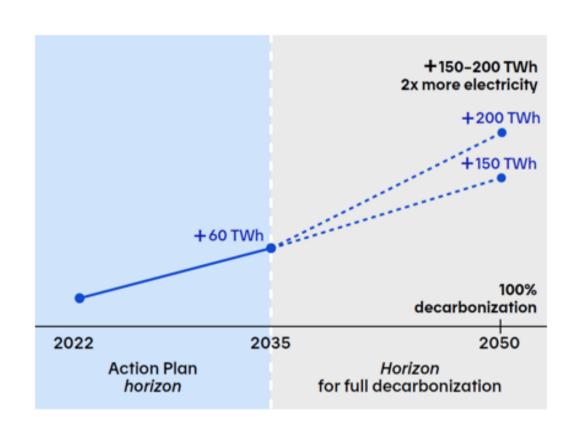
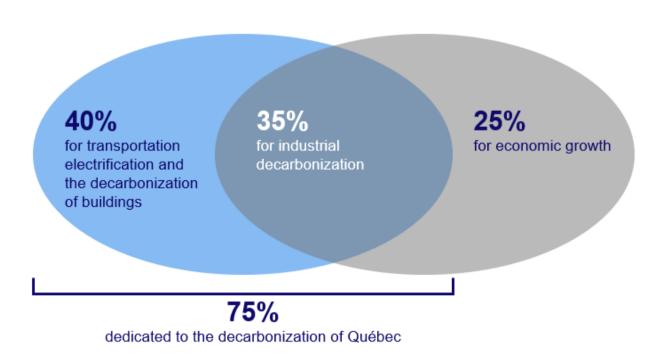


Average timeline to achieve a project



Projected trajectory of electricity and the Energy Transition in the Province of Quebec











1. Improve service quality.

Increase our investments in the power grid to offer our customers reliable, high-quality service at an affordable price.



2. Help our customers make better use of electricity.

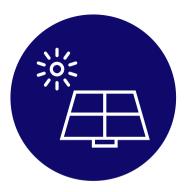
Innovate to encourage our customers to treat electricity as a valuable resource.

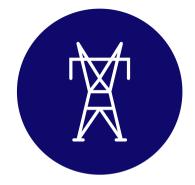




3. Increase our power generation capacity.

Identify and launch the best projects that will enable us to generate more electricity to support Québec's ambitions.





4. Partner with Indigenous communities.

Work towards economic reconciliation with First Nations and Inuit, in collaboration with the Québec government.



5. Become an agile, innovative and transparent organization.

Transform our ways of doing things to better meet our customers' needs and support Québec's decarbonization and economic prosperity.

5 players in the field of project ecosystem



Supply chain



Workforce availability



Available financing



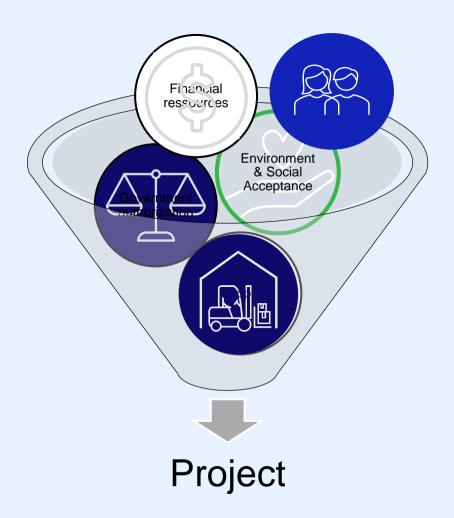
Legislative and regulatory framework



Social and environmental acceptability

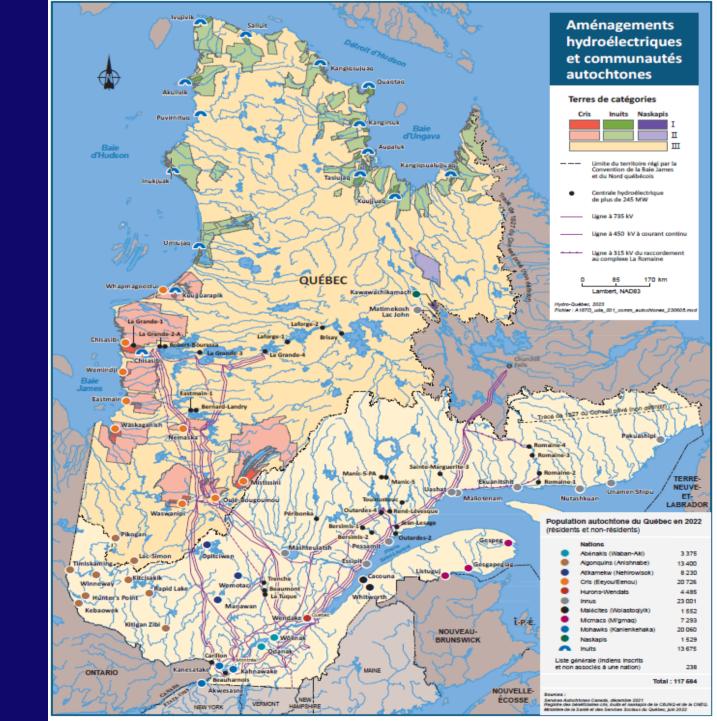
An ecosystem at work : recipe for a good project

- Good renewable projects
- Create a vision
- Direct benefits



Do different locations share common environmental and social issues?

- Northern, remote, large territory
- Southern, urban, neighborhood size



Understanding the component of interest







Power increase vs refurbishing project

Comparaison of issues for just and better project



Social and environmental acceptability

New project : Eastmain-Sarcelle-Rupert (ESR)

- North
- Increase in electricity generation
- The same water is used to generate electricity 4 times
- A green kilowatt : a very profitable drop of water

Simon-Sicard (SS)

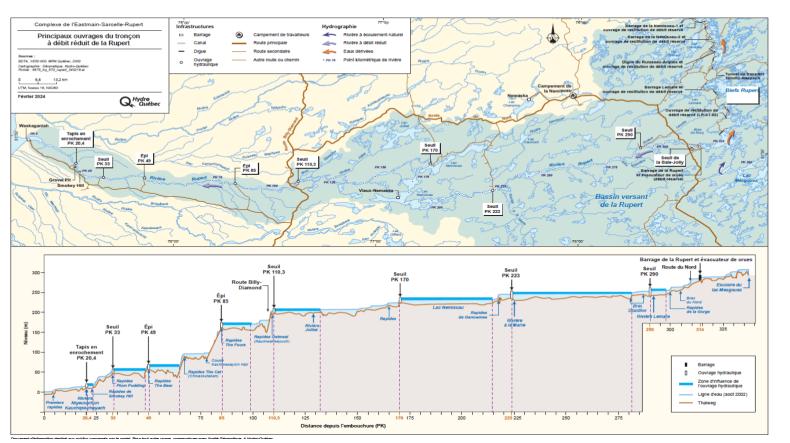
- South, urban project
- No added power or energy
- 1.7 km of wall maintenance
- Same electricity generation as before
- A green kilowatt : a very profitable drop of water

ESR	Issues / Valued Component of the Environment	SS
•	Conservation of fish habitat	•
•	Maintenance of terrestrial and semi-aquatic biodiversity	•
•	Preservation of Indigenous quality of life and land use	•
•	Maximization of economic spinoffs for Indigenous and Non-Indigeneous	X
•	Maintenance of recreational and scenic value of the land	•

Maintain water levels / ecological function

8 hydraulic structures built on the Rupert river

An answer to all 5 environmental and social issues





Creation of an inclusive citizen space





Dialogue & Discussion

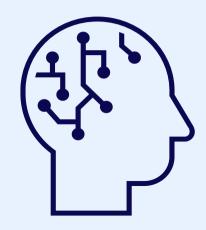
- 2019-2022
- More than 10 groups
- Citizens

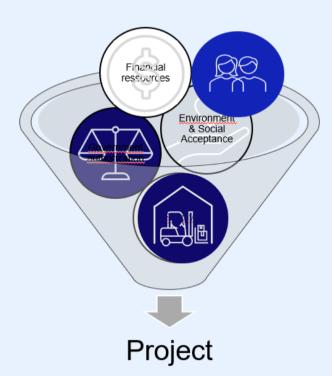
- 2007-2023 : 134th meetings
- 1 permanent committee
- 15 members (8 Crees)



Continuously
TRANSPARENT
Outreach • listening
Significant
Durable
representational

A new player in this project "ecosystem"?





Fast? Just and better project



- Good renewable projects
- Create a vision for the local community
- Create job for the community

Real and significant **consultation**

Maintain preserve **biodiversity**, recreational and **scenic value** of the land

Put the environment and the community at the **Center of the decision making**

Don't rush the process (good and significant consultation) → **COMMITMENT**

Artificial intelligence:

better and faster data collection, monitoring, faster IA writing, tool to improve surveillance efforts, etc

RISK: lost of regional and community subtlety?

ADAPTATION

